

DAFTAR RIWAYAT HIDUP

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Tempat Lahir/Tgl.Lahir	Yogyakarta, 27 - 08 - 1961
Alamat Rumah	Griya Intan Permai D 17, Kel. Karangwaru, Kec. Tegalrejo, Kota Yogyakarta
Agama	Islam
Jabatan	 Ketua Departemen Kebijakan dan Manajemen Kesehatan FKKMK UGM Dosen dan Guru Besar di Fakultas Kedokteran, Kesehatan Masyarakat dan Keperawatan UGM
Pendidikan:	 1980 – 1987 Medical Doctor, Faculty of Medicine, Gadjah Mada University, Yogyakarta, Indonesia 1988 – 1989 Master of Science (MSc) in Health Economics, Department of Economic, University of York, UK 1989 – 1993 Ph.D. Program in Health Policy Unit, London School of Hygiene and Tropical Medicine, in a join-program with London School of Economics, University of London, UK 2001 – 2002 Post – doctoral, Harvard Medical School, Department of Social Medicine, Boston, United States 2006 Professor, Gadjah Mada University, Indonesia
Alamat Kantor:	Departemen Kebijakan dan Manajemen Kesehatan Gedung IKM Lantai 2, FKKMK UGM, Jl. Farmako, Sekip Utara, Yogyakarta, 55281 Telp : 0274 542900, 547659 Fax : 0274 542900
Bidang Ilmu:	Kebijakan dan Manajemen Kesehatan (Health Policy and Administration)

Disertasi:	Policy Analysis of Dengue Haemmoragic Fever in Indonesia (London School of Hygiene and Tropical Medicine, 1993)
Pidato Pengukuhan:	Sistem Pelayanan Kesehatan di Indonesia: apakah mendekati atau menjauhi paradoks dan anarkisme?
Penghargaan:	 Komitmen Pengembangan Manajemen RS. Yayasan Satrio, 1999. Pengabdian sebagai Pegawai Negeri UGM, 2008 Innovator management, Faculty of Medicine, Gadjah Mada University, 2010 Dosen Favourite Versi Pendidikan Dokter 2007 Fak.Kedokteran UGM, 2011 Dosen Terbaik (menerima Penghargaan Penelitian dan Pengabdian kepada Masyarakat UGM Tahun 2013), dengan kategori Publikasi kegiatan penelitian dan pengabdian dalam bentuk video (judul: penyebaran ilmu berbasis website:kebijakan kesehatan Indonesia), Rektor UGM 2013.

Working Experience

2016 - present	Director of Department of Health Policy and Management, Faculty of Medicine, Universitas Gadjah Mada
2016 - present	Director of Graduate Program in Health Policy and Management Faculty of Medicine, Universitas Gadjah Mada
2013 - present	Chief of Universitas Gadjah Mada Press Editorial, Universitas Gadjah Mada
2013 - 2016	Director of Master in Hospitals Management, Faculty of Medicine, Universitas Gadjah Mada
2010 - present	Board of Fellow, Centre for Health Service Management, School of Medicine Gadjah Mada University
2006 - 2016	Vice Director of Doctoral Program, School of Medicine, Gadjah Mada University
2007 - 2013	Director of Graduate Program in Health Policy and Management Faculty of Medicine, Universitas Gadjah Mada
1997 – 2009	Director of Centre for Health Service Management Faculty of Medicine, Univesitas Gadjah Mada
1995 – present	Consultant on Strategic Management, Center for Health Service Management, Faculty of Medicine, Gadjah Mada University
1992 - 1997	Development Director of Master in Hospitals Management Program
1989 – present	Public Health Department Staff, School of Medicine, Gadjah Mada University
1986 - 1996	Editor in the Journal of Public Health, Gadjah Mada University
1985 – 1989	Research Fellow in the Division of Public Health, School of Medicine, UGM
1982 - 1987	Free-lance writer for Indonesian Newspaper
1982 – 1985	Chief of editor in "Medicine", a Medical Student's Magazine

Publications

- 1. Henschke N, Mirny A, Haafkens JA, Ramroth H, Padmawati S, Bangha M, Berkman L, **Trisnantoro L**, Blomstedt Y, Becher H, Sankoh O. Strengthening capacity to research the social determinants of health in low-and middle-income countries: lessons from the INTREC programme. *BMC Public Health*. 2017 May 25;17(1):514
- Santoso BI, Trisnantoro L, Hendra Y. Cesarean Section Tariff Analysis Based on Indonesian Case Base Groups in Cipto Mangunkusumo Hospital. Advanced Science Letters. 2017 Apr 1;23(4):3590-3
- 3. Idris H, Satriawan E, **Trisnantoro L**. Determinant of Health Insurance Ownership in the Informal Sector: A Panel Study from Indonesia Family Life Survey. *Advanced Science Letters*. 2017 Apr 1;23(4):3582-5
- Idris H, Satriawan E, Trisnantoro L. The Impact of Health Insurance on Healthcare Utilization Among Those Working in the Informal Sector: Evidence from the National Socioeconomic Survey (Susenas) in Indonesia. Advanced Science Letters. 2017 May 1;23(5):4892
- 5. **Trisnantoro Laksono**, Hendrartini Julita, Astri Dewi Miranti Putu, Susilowati Tana, Aristianti Vina. *Strategic Purchasing in China, Indonesia and The Philippines (A Critical Analysis of Selected Healthcare Purchasing Mechanism in Indonesia. Comparative Study Volume 2 Number 1*, 2016.
- 6. The financial burden of HIV care, including antiretroviral therapy, on patients in three sites in Indonesia (Riyarto S, Hidayat B, Johns B, Probandari A, Mahendradhata Y, Utarini A, **Trisnantoro L**, Flessenkaemper S.)
- 7. Reducing child mortality in Indonesia (**Trisnantoro L**, Soemantri S, Singgih B, Pritasari K, Mulati E, Agung FH, Weber MW.)
- 8. The incremental cost-effectiveness of engaging private practitioners to refer tuberculosis suspects to DOTS services in Jogjakarta, Indonesia (Mahendradhata Y, Probandari A, Ahmad RA, Utarini A, **Trisnantoro L**, Lindholm L, van der Werf MJ, Kimerling M, Boelaert M, Johns B, Van der Stuyft P.)
- 9. The financial burden of HIV care, including antiretroviral therapy, on patients in three sites in Indonesia (Riyarto S, Hidayat B, Johns B, Probandari A, Mahendradhata Y, Utarini A, Trisnantoro L, Flessenkaemper S.)
- 10. Developing and costing local strategies to improve maternal and child health: the investment case framework. (Jimenez Soto E, La Vincente S, Clark A, Firth S, Morgan A, Dettrick Z, Dayal P, Aldaba BM, Varghese B, Trisnantoro L, Prasai Y; Investment Case Team for India, Indonesia, Nepal, Papua New Guinea and the Philippines.)
- 11. **Trisnantoro L.**, 2009. Peran Departemen Kesehatan Sebagai Regulator dan Operator Rumah Sakit, *Jurnal Manajemen Pelayanan Kesehatan* 12(01): 1
- 12. **Trisnantoro L.,** 2009. Skenario Perkembangan Rumah Sakit Swasta dan Hubungannya dengan Dokter Spesialis, *Jurnal Manajemen Pelayanan Kesehatan* 12(02): 53
- 13. **Trisnantoro L.,** 2009. Apakah Undang-Undang Sistem Jaminan Sosial Nasional Dapat Terus Dilaksanakan? Sebuah Analisis Sejarah Dan Budaya, *Jurnal Manajemen Pelayanan Kesehatan* 12(03): 113
- 14. **Trisnantoro L.,** 2009. Apakah Undang-Undang Sistem Jaminan Social Nasional Dapat Terus Dilaksanakan? Sebuah Analisis Sejarah Dan Budaya, *Jurnal Manajemen Pelayanan Kesehatan* 12(04): 173
- 15. **Trisnantoro L.,** 2010. Undang-Undang SJSN Perlu untuk Diamandemen dan Diikuti Penyusunan Undang-Undang Asuransi Kesehatan, *Jurnal Manajemen Pelayanan Kesehatan* 13(01): 1
- 16. **Trisnantoro L.**, 2010. Bagaimana Peran Perguruan Tinggi dalam Pengembangan Universal Coverage?, Jurnal Manajemen Pelayanan Kesehatan 13(02): 59

- 17. **Trisnantoro L.,** 2010. Dilema Kebijakan Merokok: Meningkatkan Advokasi Ke Pemerintah Daerah, *Jurnal Manajemen Pelayanan Kesehatan* 13(03): 109
- 18. **Trisnantoro L.,** 2010. Ideologi Apa yang Dianut Oleh Kebijakan Kesehatan di Indonesia?, *Jurnal Manajemen Pelayanan Kesehatan* 13(04): 167
- 19. Mahendradhata, Y; Probandari, A; Ahmad, RA; Utarini, A; **Trisnantoro, L**; Lindholm, L; van der Werf, MJ; Kimerling, M; Boelaert, M; Jhons, B; Van der Stuyft, P. The Incremental Cost-Effectiveness of Engaging Private Practitioners to Refer Tuberculosis Suspects to DOTS Services in Jogjakarta, Indonesia. *American Journal of Tropical Medicine and Hygiene* 2010; 82(6): 1131-1139.
- 20. **Trisnantoro, L.,** 2011. Pengembangan Kapasitas Kepala Dinas Kesehatan: Apakah Perlu Diperkuat dengan Aturan di Level Peraturan Pemerintah? *Jurnal Manajemen Pelayanan Kesehatan* 14 (3): 119.
- 21. Riyarto, S., **Trisnantoro L**. et al (In press). The *financial burden of HIV care, including anti-retroviral therapy, on patients in 3 sites in Indonesia*". *Health Policy and Planning*
- 22. Sebayang SK, Rosemary R, Widiatmoko D, Mohamad K, **Trisnantoro L**. Better to die than to leave a friend behind: industry strategy to reach the young. Tob Control. 2012 Mar 16.
- 23. **Trisnantoro L**, Soemantri S, Singgih B, Pritasari K, Mulati E, Agung FH, Weber MW. Reducing child mortality in Indonesia. Bull World Health Organ. 2010 Sep 1;88(9):642.
- 24. Mahendradhata Y, Probandari A, Ahmad RA, Utarini A, **Trisnantoro L**, Lindholm L, van der Werf MJ, Kimerling M, Boelaert M, Johns B, Van der Stuyft P. Am J Trop Med Hyg. 2010 Jun;82(6):1131-9. *The incremental cost-effectiveness of engaging private practitioners to refer tuberculosis suspects to DOTS services* in Jogjakarta, Indonesia.
- 25. Riyarto S, Hidayat B, Johns B, Probandari A, Mahendradhata Y, Utarini A, Trisnantoro L, Flessenkaemper S. *The financial burden of HIV care, including antiretroviral therapy, on patients in three sites in Indonesia.* Health Policy Plan. 2010 Jul;25(4):272-82. Epub 2010 Feb 15.
- 26. O'Donnell O, van Doorslaer E, Rannan-Eliya RP, Somanathan A, Adhikari SR, Akkazieva B, Harbianto D, Garg CC, Hanvoravongchai P, Herrin AN, Huq MN, Ibragimova S, Karan A, Kwon SM, Leung GM, Lu JF, Ohkusa Y, Pande BR, Racelis R, Tin K, Tisayaticom K, Trisnantoro L, Wan Q, Yang BM, Zhao Y.J Health Econ. 2008 Mar;27(2):460-75. Epub 2007 Nov 29. Who pays for health care in Asia?
- 27. van Doorslaer E, O'Donnell O, Rannan-Eliya RP, Somanathan A, Adhikari SR, Garg CC, Harbianto D, Herrin AN, Huq MN, Ibragimova S, Karan A, Lee TJ, Leung GM, Lu JF, Ng CW, Pande BR, Racelis R, Tao S, Tin K, Tisayaticom K, Trisnantoro L, Vasavid C, Zhao Y. Health Econ. 2007 Nov;16(11):1159-84. *Catastrophic payments for health care in Asia.*
- 28. Van Doorslaer E, O'Donnell O, Rannan-Eliya RP, Somanathan A, Adhikari SR, Garg CC, Harbianto D, Herrin AN, Huq MN, Ibragimova S, Karan A, Ng CW, Pande BR, Racelis R, Tao S, Tin K, Tisayaticom K, Trisnantoro L, Vasavid C, Zhao Y. Lancet. 2006 Oct 14;368(9544):1357-64. Effect of payments for health care on poverty estimates in 11 countries in Asia: an analysis of household survey data.

Books

- 1. **Trisnantoro Laksono**, Kebijakan Pembiayaan dan Fragmentasi Sistem Kesehatan, Gama Press University, Desember 2017.
- 2. **Trisnantoro Laksono**, Kurniawan Faozi, Djasri Hanevi. Dinamika Pembiayaan dalam Sistem Kesehatan, Gama Press University, November 2016.
- 3. **Trisnantoro Laksono**, Shita Dewi, Andreasta Meliala, Khrisna Hort, *The Non State Hospital in Indonesia*, Gama Press University, Januari 2012.

- 4. Trisnantoro L. dkk. 2009. Pelaksanaan Desentralisasi Kesehatan di Indonesia 2000-2007: Mengkaji pengalaman dan Skenario Masa Depan. Yogyakarta: BPFE
- Trisnantoro L.(Editor) et al.,2009. Implementing Health Decentralization in Indonesia period 2000 – 2007:Experience and Future Scenario (Pelaksanaan Kebijakan Desentralisasi di sektor Kesehatan 2000 - 2007: Mengkaji Pengalaman dan Skenario), BPFE,360pages.
- Soebono H, Rochman H, Mubarika S, Retnowati S, Endarini S, Suharjo, Sutaryo, Sunarto Y, Trisnantoro, Urbano M. 2008. The 3 Years Activities of Sardjito Teaching Hospital, Faculty of Medicine UGM, and Faculty of Psychology UGM in Aceh (*Tiga Tahun Kegiatan RS Sardjito, Fakultas Kedokteran, dan Fakultas Psikologi UGM di Aceh*). Pas Offset. 280 pages.
- 7. Trisnantoro L. 2007. Strategic Aspect of Hospital Management. The Dilemma between market and social mission (second edition). Andi Offset. 420 pages.
- 8. **Trisnantoro L**, 2006. **Indonesian Health Service System: Paradox and Anarchism?** (An inaugural speech as a professor of Public Health Science).
- 9. Trisnantoro L., 2005. Strategic Aspect of Hospital Management. The Dilemma between market and social mission (First Edition). Andi Offset.
- Murti B., Trisnantoro L., Probandari A., Maryanti AH., Harbianto D., Hasanbasri M., Wisnuputri T., 2006. An Essential Manual to Planning and Budgeting of Health Investment at District and Municipal Levels. Gadjah Mada University Press. 270 pages.
- Trisnantoro L (editor) et al. 2005. Desentralisasi Kesehatan di Indonesia dan Perubahan Fungsi Pemerintah 2001 – 2003: Apakah merupakan periode Uji Coba?. Gadjah Mada University Press. 200 pages.
- 12. **Trisnantoro L.,** 2005. **Economics Application for Hospital Management** (second edition) Gadjah Mada University Press.
- 13. **Trisnantoro L.**, 2004. **Economics Application for Hospital Management**. Gadjah Mada University Press.

Research and Consultation

2016

- 1. Maternal, Newborn, and Child Health Project Focusing on Health System Strengthening in Indonesia, funded by Abt Associates.
- 2. Riset Implementasi Kebijakan JKN di Pelayanan Primer.
- 3. Implementation Research Activity for UHC, funded by Abt Associates.
- 4. Proposal for Indonesia Health System in Transition Final Revision, funded by WHO.

2013

- 1. Quality Improvement Grant Program Physician Competence, funded by HPEQ UGM
- 2. Jampersal Review, funded by UNFPA

- 1. INTREC-INDEPTH Training and Research Centres of Excellence, funded by European Commission, 2012 2014 LN
- 2. Monitoring dan Evaluasi Tim Klinis Program Sister Hospital Tahap-2 Provinsi NTT, Tahun 2012, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health), **2012 2014**
- 3. Consultancy Service Agreement, funded by Nossal Institute for Global Health, Australia.
- 4. Health Policy Network, funded by Australian AID, 2012 2014

5. Strengthening the Health Policy Network to Promote Equity and Social Protection, funded by IDRC Canada, **2012 – 2014**

2011

- 1. Asia Network PPP Course, funded by The World Bank, Washington DC.
- 2. Support to National Forum on Indonesian Health Financing Policy for 2011, funded by AusAID.
- 3. Policy Maker Engangement, The World Bank.
- 4. Policy Implementation Monitoring of Jampersal, Jamkesmas, and BOK for Maternal and Neonatal Care, funded by UNFPA.
- 5. Coordination, Monitoring, Evaluation and Verification Technical Suport for Clinical Outsourcing in NTT PHASE II, funded by Coffey International Development Pty Ltd.
- 6. Penilaian Kebutuhan Pengembangan Manajemen RS, Performance Management And Leadership (PML) Training, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).
- 7. Harmonisasi Tim PML RSUD dan Mentor Lokal untuk Sister Hospital-Performance Management and Leadership (PML), funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).

2012

- 1. INTREC-INDEPTH Training and Research Centres of Excellence, funded by European Commission.
- 2. Monitoring dan Evaluasi Tim Klinis Program Sister Hospital Tahap-2 Provinsi NTT, Tahun 2012, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).
- 3. Consultancy Service Agreement, funded by Nossal Institute for Global Health, Australia.

2011

- 1. Asia Network PPP Course, funded by The World Bank, Washington DC.
- 2. Support to National Forum on Indonesian Health Financing Policy for 2011, funded by AusAID.
- 3. Policy Maker Engangement, The World Bank.
- 4. Policy Implementation Monitoring of Jampersal, Jamkesmas, and BOK for Maternal and Neonatal Care, funded by UNFPA.
- 5. Coordination, Monitoring, Evaluation and Verification Technical Suport for Clinical Outsourcing in NTT PHASE II, funded by Coffey International Development Pty Ltd.
- 6. Penilaian Kebutuhan Pengembangan Manajemen RS, Performance Management And Leadership (PML) Training, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).
- 7. Harmonisasi Tim PML RSUD dan Mentor Lokal untuk Sister Hospital-Performance Management and Leadership (PML), funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).

- 1. Policy Dialogue to Address Challenges in Achieving Health System Goals, funded by AUSAID.
- 2. Investment Case for Financing Equitable Progress towards MDG's 4 and 5 in the Asia Pacific Region (Phase-2 : Implementation), funded by The Bill and Melinda Gates Foundation, in collaboration with University of Queensland, Australia.

- 3. Dissemination of Products for the Health Systems Strengthening AAA in Indonesia, funded by The World Bank Indonesia.
- 4. Pengkajian Kampanye Kesehatan Anak Global, funded by World Vision Indonesia.
- 5. Public Private Partnership (PPP) Health System Strengthening Course, funded by The World Bank, Washington DC.
- 6. Fasilitasi Lokakarya Advokasi Kesehatan (National Health Advocacy Workshop) for NTT, funded by World Vision Indonesia.
- 7. Coordination, Monitoring, Evaluation and Verification Technical Suport for Clinical Outsourcing in NTT, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).
- 8. Base-Line Assessment: Performance and Management Training Nusa Tenggara Timur, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).
- 9. Pelatihan Kepemimpinan dan Manajemen NTT untuk Puskesmas, funded by AIPMNH (Australia Indonesia Partnership for Maternal and Neonatal Health).

2009

- 1. The Investment Case for Closing the Gap: Financing Equitable Progress Towards MDGs 4 and 5, funded by The Bill and Melinda Gates Foundation, in collaboration The Macfarlane Burnet Institute for Medical Research and Public Health, Melbourne and University of Queensland, Australia.
- 2. The third year of Capacity Building for Health Office and primary healthcare at Nias District, funded by Rehabilitation and Reconstruction Unit Nias District, North Sumatera, and Finance Department of Republic of Indonesia.
- 3. Non State Providers in Health Service Delivery and Implications for Health Policy in Indonesia, funded by Australian International Health Institute (The University of Melbourne) Ltd.
- 4. The Provision Services relating to non-state sector in Health in Indonesia, funded by Australian International Health Institute (The University of Melbourne) Ltd.
- 5. World Bank Country Profiles, in collaboration with The Institute of Health Policy Sri Lanka and The World Bank.
- 6. ITC-DRR Universities on Emergency & Disaster Management Training and Teaching Program, funded by Crisis Center MoH and World Health Organization.

- 1. Operational Research on Risk Management of MNCH (Mapping, Monitoring, Analysis and Recommendation for MNCH Policy), funded by The First Decentralized Health Services Project (DHS-1), Asian Development Bank.
- 2. Developing a Health Surveillance-Response infrastructure for a Decentralized MNCH Program in Indonesia, case study : North Sulawesi, Bengkulu and Riau Provinces, funded by The First Decentralized Health Services Project (DHS-1), Asian Development Bank.
- 3. Study on Benefit, Monitoring and Evaluation in Riau Island, Riau and Bengkulu Provinces, funded by The First Decentralized Health Services Project (DHS-1), Asian Development Bank.
- 4. Flagship Program on Health Sector Reform and Sustainable Development in Decentralized Indonesia, funded by the AusAid, Harvard School of Public Health, and The World Bank Institute.
- 5. The second year of Capacity Building for Health Office and primary healthcare at Nias District, funded by BRR.
- 6. Updating Health Equity Analysis Support to Health Systems Strengthening Assessment, funded by The World Bank.

2007

- 1. Operational Research on Disaster Management from Health Sector Perspective, funded by World Health Organization.
- 2. Funding System in East Kalimantan Province, funded by East Kalimantan Provincial Health Office / HWS Project.
- 3. Developing Regional Health System in East Kalimantan Province, funded by East Kalimantan Provincial Health Office / HWS Project.
- 4. Capacity Building for Health Office and primary healthcare in Nias District, funded by BRR Nias District
- 5. Health Personnel Capacity Improvement in Surveillance Implementation, funded by funded by The First Decentralized Health Services Project, MOH / ADB

2006

- 1. Technical Assistant of District Health System in Yogyakarta Municipality, funded by Yogyakarta Municipality Health Office
- 2. Exit Strategy in Health Sector in Yogyakarta Province, funded by Yogyakarta Provincial Health Office and PHP-I / World Bank.
- 3. Masterplan in Health in Yogyakarta Province, funded by Yogyakarta Provincial Health Office and PHP-I / World Bank.
- 4. Developing technical guidelines of District Health System in Bogor District, funded by Bogor District Health Office and PHP-II / World Bank.
- 5. Developing of District Health System in Tangerang District, funded by Tangerang District Health Office.
- 6. Developing Bantul District Health System, funded by Bantul District Health Office.
- 7. Developing of Basic Health Services Design in Nias District, funded by Nias District Health Office and PHP II / World Bank.
- 8. Prioritization in Health for local government, funded by Local Government Support Program / LGSP, USAID.
- 9. Module Development of Surveillance MNCH Program, funded by funded by The First Decentralized Health Services Project, MOH / ADB
- 10. Training of Trainers (TOT) for Surveillance MNCH, funded by funded by The First Decentralized Health Services Project, MOH / ADB
- 11. Developing District Health System and Masterplan in Health in Serang District, funded by Serang District Health Office and PHP II / World Bank.
- 12. Consultant Project on Assistance Strategy and Program Development in the Social Sectors, Asian Development Bank (2006)
- 13. Health Care Expenditure among the poor urban in City of Yogyakarta and Health Sector Reform and Ethics. This research in collaboration with Faculty of Medicine Gadjah Mada University, faculty of Medicine in Phitsanuloke Thailand, Faculty of Medicine New Delhi India, Funded by DANIDA

- 1. Consultant Project on Title Social Health Insurance, EPOS Health Consultants, Germany (2005)
- 2. Research on "Strengthening the Financing System of Health Service through Enacting the Doctor's Medical Service Standard in Hospital" (2005), Center for Health Service Management collaboration with PB IDI and PT Askes Indonesia

- 3. Research on "Specialist and Sub- specialist Management in Context of Medical Practice Law enacted in dr. Sardjito General Hospital" (2005), Center for Health Service Management collaboration with RSUP dr.Sardjito, Yogyakarta
- 4. Consultant of Developing Module for Facilitating Health Sector Reform (2005), Center for Health Service Management collaboration with DHS-1 Project, Ministry of Health and ADB
- 5. Resource Person in Research on "Variation in Health Service Cost Paid by Patient at Public and Private Hospitals in Yogyakarta" (2005), Center for Health Service Management collaboration with WHO.
- 6. Consultant in Research on "Developing District Health System of Yogyakarta Province" (2005), Center for Health Service Management collaboration with Disctrict Health Office Yogyakarta Province.

2004

- 1. Module Development on Health Sector Reform in Decentralization era, funded by The First Decentralized Health Services Project, MOH / ADB
- 2. Health Decentralization Bulletin as an chief editor, funded by World Health Organization
- 3. Module Development of Training for Improving Skills in Managing Change Health Planning for Provincial and District Health Office Chief and Staffs, funded by World Health Organization
- 4. Health Equity Initiative for Yogyakarta Province within the Poverty Reduction Framework, funded by World Health Organization
- 5. Study on Health Laws and Regulation during Decentralization (1999 2004), funded by World Health Organization
- 6. Equity in Health care Financing, delivery and health status in Indonesia within Asia Pacific countries (3rd year), funded by European Commission (Research of Directorate General) and Institute Policy Study SriLanka.

2003

- 1. Equity in Health care Financing, delivery and health status in Indonesia within Asia Pacific countries (2nd year), funded by European Commission (Research of Directorate General) and Institute Policy Study SriLanka
- 2. Operational Research on Developing of Information and Telecommunication Network as advisor, funded by The First Decentralized Health Services Project, MOH / ADB
- 3. Integrated Health Planning and Budgeting, funded by Intensified Communicable Diseases Control Project, ADB
- 4. Public sector health expenditure from government sector, funded by World Health Organization

- Equity in Health care Financing, delivery and health status in Indonesia within Asia Pacific countries (1st year), funded by European Commission (Research of Directorate General) and Institute Policy Study SriLanka
- 2. Evaluation and Development of Infrastructure for communicating the implementation of health decentralization in Indonesia, funded by World Health Organization
- 3. Need Assessment for consultancy and expert support in the implementation of healthcare decentralization, funded by World Health Organization

4. Developing of Financing Information System in order to develop National Health Account, funded by Bureau of Finance MOH

2000

- 1. Operational Research Study on Integrated Health Planning and Budgeting in District health office, funded by Rural Health and Population Project, ADB III.
- 2. Consultant for Designing Needs Assessment and Module Development in Managerial Skill for Government Health Service Organization in Central Java.
- 3. Health planning and budgeting non-governmental organization in Mataram, Medan, Yogyakarta, Denpasar, Bandung, Lampung and Bogor, funded by The Johns Hopkins University / Center for Communication Programs (JHU/CCP)
- 4. Consultant for ADB Project of Health Financing Aspect of Decentralization Health System in seven Provinces in Indonesia.
- 5. Consultant for Consortium of Islamic Hospital in Central Java and Yogyakarta.
- 6. Consultant for Managing Change of Balikpapan Public Hospital
- 7. Consultant for Organization and Management Development for Dr. Kariadi General Hospital through PERJAN, collaborating with EPOS Health Consultant, Germany.

1999

- Research on "The Indonesian health service policy and management 1900 1999: The influence of political and economic development" (1998–1999) – Sponsored by Toyota Foundation" – Researcher
- Research on "Pengembangan Unit Swadana di Institusi Kesehatan" (1999), Kanwil Kesehatan Prop.Jateng - collaboration between HP V Project – Center for Health Service Management – PI
- 3. Operational Research on "Pengembangan Organisasi untuk Perubahan Sistem Perencanaan dan Penganggaran Kesehatan Terpadu di Dati II" (1997-1999) Integrated Health Planning and Budgeting Asian Development Bank (ADB) III researcher.
- 4. Consultant for DHP Project of World Bank
- 5. Consultant for Excellent Service in Health Care for Sardjito Teaching Hospital
- 6. Consultant for Gadjah Mada University Health Insurance
- 7. Consultant for Central Java's HP V Project
- 8. Consultant for Evaluation of Central Java's CHN 3 Project

1998

- 1. Consultant for Mother Friendly Hospital in Purbalingga
- 2. Consultant for Technical Assistance in Central Java's HP IV Project
- 3. Consultant for Developing the Information Net for Health Training Centers

1997

- 1. Independent Consultant for several Public and Private Hospital
- 2. Consultant for a Moslem Health Service Organization
- 3. Consultant for JPKM in Klaten

1985 – 1996

1. Part-time Consultant for Training Needs Assessment for Hospital Managers, MOH.